

**KENT AND MEDWAY  
JOINT HEALTH AND WELLBEING BOARD**

**25 JUNE 2019**

**SUSTAINABILITY AND TRANSFORMATION PARTNERSHIP (STP) LOCAL  
CARE UPDATE**

Report from: Caroline Selkirk, Managing Director East Kent Clinical Commissioning Group (CCG),  
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**Summary**

As requested at the 19 March meeting of this Joint Board, this report will provide an update on;

- delivery plans and outcomes framework
- alignment with Primary Care Strategy and
- approach to a framework for consistency, quality and reporting.

(Please see attached, the Local Care update paper, which went to the Sustainability and Transformation Partnership (STP) Programme Board on the 4 June 2019).

**1. Budget and Policy Framework**

- 1.1 The Kent and Medway Sustainability and Transformation Plan outlines the intention of the Kent and Medway health and care system to deliver an integrated health and social care model that focuses on delivering high quality, outcome focused, person centred, coordinated care that is easy to access and enables people to stay well and live independently and for as long as possible in their home setting.
- 1.2 Additionally, the Kent and Medway Case for Change identified the priority to develop more and better local care services. There are a number of workstreams within the Sustainability and Transformation Partnership, one of which is a dedicated Local Care workstream to deliver the Plan.

**2. Governance**

The attached Local Care update paper has been to the following meetings of the Kent and Medway Sustainability and Transformation Partnership before coming to this joint Board;

- Local Care Board, 5 April 2019

- Finance Group, 3 May 2019
- Clinical and Professional Board, 16 May 2019
- Programme Board, 4 June 2019.

Feedback resulted in the following recommendations;

- a) A need for more ambition around the numbers going through the MDTs
- b) A consistent approach to modelling
- c) Consistency of implementation ,
- d) Consistency of financial reporting for Local Care investment and return on investment and
- e) Greater emphasis on describing a Kent and Medway approach to 'shift and save' with financial planning transparency across Health and Social Care.

### **3. Risk management**

- 3.1 The Local Care Implementation Board has regularly reviewed the overarching Local Care risk register. Going forward the risk register will be reviewed on an ongoing basis by the Local Care Board. As system level plans are developed the risk register will be updated. Moving forward Local Care reporting will be on a shared programme management system (Aspyre), being implemented across the Sustainability and Transformation Partnership; this will allow alignment of planning, reporting and risk management across all workstreams.

### **4. Financial implications**

- 4.1 As set out in previous reports to this Joint Board, the investment has been identified for Local Care in 2018/19, with clear timelines for identifying the key deliverables in 2019/20 and beyond. The investment case is being refreshed for 2019/20 alongside the response to the NHS Long Term Plan. As mentioned in the attached paper there is work underway which will provide consistency for financial reporting on investment and return on investment for Local Care.
- 4.2 There are no financial implications arising directly from this report i.e. notwithstanding the discussions happening elsewhere, this is an update report and there are no requests for resources.

### **5. Legal implications**

- 5.1 The Kent and Medway Joint Health and Wellbeing Board has been established as an advisory joint sub-committee of the Kent Health and Wellbeing Board and the Medway Health and Wellbeing Board under Section 198(c) of the Health and Social Care Act 2012.
- 5.2 The Joint Board operates to encourage persons who arrange for the provision of any health or social care services in the area to work in an integrated manner and for the purpose of advising on the development of

the Sustainability and Transformation Partnership Plan. In accordance with the terms of reference of the Kent and Medway Joint Health and Wellbeing Board, the Joint Board may consider and seek to influence the work of the STP focusing on prevention, local care and wellbeing across Kent and Medway.

5.3 The Joint Board is advisory and may make recommendations to the Kent and Medway Health and Wellbeing Boards.

## 6. **Summary**

The attached paper provides an update for Local Care development across Kent and Medway on;

- System improvement priorities and the impact - delivery plans for 2019/20 and outcomes framework
- How the development of Local Care fits in with the Primary Care Strategy and development of the Primary Care Networks
- Local Care 'State of Readiness' - Maturity Matrix Re-run (Deep Dive)
- Multi-disciplinary team activity and addressing consistency across K&M
- Approach to achieving consistency in reporting for investment and modelling, and
- The 'bottom up' development of a 'Standards Framework' which will support Multi-Disciplinary Teams/Primary Care Network development.

## 7. **Recommendations**

7.1 The Kent and Medway Joint Health and Wellbeing Board is asked to note the content of this report, in particular is asked to:

- a) Support having a framework to assist the development of the MDT/PCNs
- b) Endorse the approach to achieving consistency in the delivery of Local Care across K&M; cohort modelling, reporting on inputs/outputs (delivery and financial savings).

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**Appendix A** - Full Version of Local Care system improvement priorities and the impact in 19/20

**Appendix B** - Full evaluation results of the Local Care 'Maturity Matrix' re-run, January 2019

**Appendix C** - Local Care multi-disciplinary team framework for Primary Care Networks (draft).

### **Background papers**

Agenda and minutes of Kent and Medway Joint Board Meeting –19 March 2019

<https://democracy.medway.gov.uk/ieListDocuments.aspx?MId=4249>